

Implementation Plan



Implementation and Monitoring

The Heritage Strategy is a living document that will be reviewed and updated approximately every four years in line with Council's other strategic documents.

It is important to acknowledge that a number of departments within Council are involved in the management of heritage. The Heritage Strategy recognises that 'business as usual' activities will be continued by these various departments, therefore, the Heritage Strategy focuses largely on the strategic actions that are important to proactively improve the management of heritage in the Blue Mountains. It is acknowledged that the implementation of some identified actions require support from key external organisations and service authorities, and a number require additional funding sources.

Responsibility for reviewing and monitoring the strategy will be overseen by the City Planning team of the Environment and Planning Services Directorate of Council. The implementation of actions will also be coordinated by City Planning in collaboration with other departments.

The Heritage Strategy provides a direct and co-ordinated pathway to deliver heritage outcomes into Council's Delivery Program and annual operational plans. Future actions will be determined by reviewing the outcomes and success of the short term priority actions. New actions may be progressed during the lifetime of the Heritage Strategy, or become a priority in future iterations of the Strategy.

Action Terms:

Short Term: 2021-2022	These actions represent planned tasks and identified activities that are resourced for completion over the short term
Medium Term: 2022-2024	Actions over this term build on short term actions and may also require additional funding or resourcing and input from external parties, to ensure achievement within the medium term
Long Term: 2024-2025	Actions over the long term are more aspirational and initial work and achievement is likely to inform future versions of the Heritage Strategy

Actions which are consistent or aligned with those in *Blue Mountains 2040: Living Sustainably* (the Local Strategic Planning Statement), have been identified with an 'LSPS' reference.





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Key theme 1: Knowing

Collecting, recording and sharing resources and stories of heritage places provides a firm foundation for improving the identification and assessment of heritage significance.

Objective	Action ID	Action
O1 Enhance the documentation of our heritage places through continued gathering and improved recording of information	1.1	Seek Government grant opportunities to deliver key outcomes and projects which provide an honest and complete narrative of both Aboriginal and European histories and include a comprehensive thematic history of the Blue Mountains.
	1.2	Investigate the contributory values of properties within mapped heritage conservation areas.
	1.3	Continue to investigate, identify, assess and document gaps in the records of items and places of heritage significance.
O2 Encourage knowledge sharing and skills transfer to improve access to information	2.1	Strengthen heritage connections and knowledge sharing with key heritage stakeholders, including external agencies and educational institutions.
	2.2	Review Council's heritage webpages to provide a consolidated reference point for heritage resources with improved accessibility, for the benefit of private owners and managers of heritage properties.
	2.3	Continue to work with the Local Studies Library and Collection, museums and local historical societies, to promote knowledge sharing and enhanced access to heritage resources for both community members and Council staff.
	2.4	Create opportunities to upskill and build Council capacity through targeted training and centralised, accessible heritage information.



Timeframe	Responsibility	LSPS Reference
Short term: 2021-2022	<ul style="list-style-type: none">• Blue Mountains City Council• Aboriginal Advisory Council• Gundungurra ILUA Committee• Heritage NSW	LSPS Action 5.13
Medium term: 2022-2024	<ul style="list-style-type: none">• Blue Mountains City Council	LSPS Action 5.10
Long term & Ongoing: 2024-2025	<ul style="list-style-type: none">• Blue Mountains City Council	LSPS Action 5.15
Short term & Ongoing: 2021-2022	<ul style="list-style-type: none">• Blue Mountains City Council• Aboriginal Advisory Council• Gundungurra ILUA Committee• Heritage Advisory Committee	
Short term & Ongoing: 2021-2022	<ul style="list-style-type: none">• Blue Mountains City Council	
Medium term: 2022-2024	<ul style="list-style-type: none">• Blue Mountains City Council	
Medium term: 2022-2024	<ul style="list-style-type: none">• Blue Mountains City Council	



Key theme 2: Protecting

Protecting and managing our heritage ensures that conservation is a primary consideration in all elements of planning and place management. Council will also lead by example and demonstrate best-practice heritage management of its own properties and assets.

Objective	Action ID	Action
O3 Maintain a strong planning framework and advocate for strong local policy control	3.1	Council will carry out focused reviews of specific areas within town centres to consider how policy and guidelines can further protect areas that contain heritage and character values.
	3.2	Council will continue to protect items and areas of heritage significance by listing those items and areas on the Local Environmental Plan and will commence a new heritage review of local heritage listings to update the Blue Mountains Local Environmental Plan.
	3.3	Council will continue to identify the values of heritage conservation areas and seek protections for areas that meet the criteria for listing as heritage conservation areas.
O4 Strengthen Council's management of heritage assets and places	4.1	Council will continue to provide internal heritage advice and support to asset managers in their management of Council's assets with heritage value.
	4.2	Council will continue to operate a rehabilitation fund for targeted heritage support as part of Council's Asset Works Program.
	4.3	Council will continue to embed best practice heritage principles into management policies and plans for Council's assets with heritage value.
O5 Ensure cultural heritage and related arts, including heritage buildings can embrace sustainable technologies and respond to climate change	5.1	Council will collaborate with key Australian and international cultural heritage bodies, such as ICOMOS, Australia ICOMOS and Climate Heritage Network (CHN) to develop new and creative partnerships to drive climate action and support communities towards a low carbon, resilient future.
	5.2	Council will investigate opportunities for funding and grants for the retro-fitting of heating and cooling mechanisms and bushfire protections for heritage buildings.



Timeframe	Responsibility	LSPS Reference
Short term: 2021-2022	• Blue Mountains City Council	LSPS Action 5.8
Medium term: 2022-2024	• Blue Mountains City Council	LSPS Action 5.15
Medium term: 2022-2024	• Blue Mountains City Council	
Short term & Ongoing: 2021-2022	• Blue Mountains City Council	
Short term: 2021-2022	• Blue Mountains City Council	
Short term: 2021-2022	• Blue Mountains City Council	
Medium term: 2022-2024	• Blue Mountains City Council	



Key theme 3: Supporting

Council will continue to support the conservation of heritage places through advisory services, incentives and grant opportunities.

Objective	Action ID	Action
O6 Provide expertise and support to heritage property owners	6.1	Council will continue to assist heritage property owners through the provision of heritage advice and support, and by facilitating conservation and maintenance wherever possible, such as through heritage minor works approvals.
	6.2	Council will continue to work with Heritage NSW to obtain increased funding for the Local Heritage Fund and other local heritage projects (including long term storage, digitisation projects and Disaster Plans for local collections in museums and galleries).
	6.3	Council will collaborate with the NSW Department of Planning, Industry and Environment and Heritage NSW on innovative ways to incentivise investment in, and the adaptive reuse of, built heritage.
O7 Strengthen heritage networks within the City	7.1	Council will continue to successfully develop a range of, heritage projects in collaboration with the Blue Mountains Heritage Advisory Committee and other heritage stakeholders.
	7.2	Council will strengthen local historical networks and enhance connections between local historical societies through networking opportunities and effective communication.
	7.3	Council will encourage cultural networking with art practitioners and business groups through the exchange of ideas to promote and advocate for Blue Mountains heritage at a local, state and regional level.



Timeframe	Responsibility	LSPS Reference
Short term & Ongoing: 2021-2022	<ul style="list-style-type: none"> • Blue Mountains City Council 	
Short term: 2021-2022	<ul style="list-style-type: none"> • Blue Mountains City Council • Heritage NSW 	LSPS Action 5.5
Medium term: 2022-2024	<ul style="list-style-type: none"> • Blue Mountains City Council • Heritage NSW 	LSPS Action 5.14
Short term & Ongoing: 2021-2022	<ul style="list-style-type: none"> • Blue Mountains City Council 	
Short term & Ongoing: 2021-2022	<ul style="list-style-type: none"> • Blue Mountains City Council • Local advisory committees • Local historical societies 	
Medium term: 2022-2024	<ul style="list-style-type: none"> • Blue Mountains City Council 	



Key theme 4: Promoting

Council will raise awareness and increase understanding and appreciation of the tangible and intangible heritage of the Blue Mountains.

Objective	Action ID	Action
O8 Increase participation and educative opportunities for local residents and visitors	8.1	Explore opportunities for promotional events such as forums and workshops to promote heritage within the community.
	8.2	Develop a consultative framework for broader engagement with the community on heritage matters.
	8.3	Investigate opportunities to raise visitor awareness and appreciation for our unique heritage in collaboration with community organisations and events.
O9 Increase the effectiveness of heritage interpretation throughout the City	9.1	Develop opportunities and seek grant funding to deliver key outcomes and projects which provide an honest and complete narrative of both Aboriginal and European histories and include a comprehensive thematic history of the Blue Mountains (same as Action 1.1).
	9.2	Explore opportunities to utilise innovative technologies and to implement interesting heritage interpretation for broader reach and understanding.
	9.3	Develop a vision and guidelines for place-based interpretation within the City and investigate grant funding for delivery.



Timeframe	Responsibility	LSPS Reference
Short term & Ongoing: 2021-2022	<ul style="list-style-type: none"> • Blue Mountains City Council • Local heritage stakeholders and advisory groups 	
Short term: 2021-2022	<ul style="list-style-type: none"> • Blue Mountains City Council 	
Medium term: 2022-2024	<ul style="list-style-type: none"> • Blue Mountains City Council • Local heritage stakeholders and advisory groups • Heritage NSW 	
Short term: 2021-2022	<ul style="list-style-type: none"> • Blue Mountains City Council • Aboriginal Advisory Committee • ILUA Committee • Heritage NSW 	LSPS Action 5.13
Short term: 2021-2022	<ul style="list-style-type: none"> • Blue Mountains City Council • Heritage NSW 	
Medium term: 2022-2024	<ul style="list-style-type: none"> • Blue Mountains City Council 	



Appendices

Appendix 1. Glossary

Term	Definition
<i>Adaptation</i>	Means modifying an item or place to suit the existing use or proposed use.
<i>Associations</i>	Mean the connections that exist between people and an item or place.
<i>Conservation</i>	Means all the processes of looking after a place so as to retain its significance.
<i>Fabric</i>	Means all the physical material of the place including components, fixtures, contents and objects.
<i>Place</i>	Means a geographically defined area. It may include elements, objects, spaces and views. Place may have tangible and intangible dimensions. Places may have a range of values for different individuals or groups.
<i>Interpretation</i>	Means all the ways of presenting the significance of an item or place.
<i>Item</i>	Means a place, building, work, relic, moveable object or precinct.
<i>Maintenance</i>	Means the continuous protective care of a place and its setting, and is to be distinguished from restoration or reconstruction.
<i>Meanings</i>	Denote what a place signifies, indicates, evokes or expresses to people.
<i>Preservation</i>	Means maintaining the fabric of an item or place in its existing state and delaying deterioration.
<i>Restoration</i>	Means returning the item or place to a known earlier state by removing accretions or by reassembling existing elements without the introduction of new material.
<i>Setting</i>	Means the immediate and extended environment of a place, that is part of or contributes to its significance and distinctive character.
<i>Significance or Cultural significance</i>	Means aesthetic, historic, scientific, social or spiritual value for past, present or future generations, embedded in the item or place itself, its fabric, setting, use, associations, meanings, records, related places and related objects.
<i>Use</i>	Means the functions of an item or place, including the activities and traditional practices that may occur at the place or are dependent on the place.

Appendix 2. Reference List

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